

Disclaimer

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- The views of the prediction may differ from the actual results of the future. This difference may result from changes in market demand, price fluctuations, competitive behavior, policy decree, financial and economic conditions and other various risk which can not be grasped by the Company.
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2945

Simple mart
三商家購股份有限公司

O 大 綱 utline

1 Introduction

2 Financial Overview

3 Prospect

4 ESG

公司簡介

Basic Information

公司名稱

Name

設立時間

Establishment Date

員工人數

Employees

實收資本額

Capital

營業項目

Industry

登記地點

Address

董事長

Chairman

總經理

GM

三商家購股份有限公司
Simple Mart Retail Co., Ltd.

102年2月7日

Feb 7th, 2013

3,851人(截至112.12.25)

3,851 people (As of Dec 25th, 2023)

6.75億元

675 million

民生消費品之零售

Retail of Consumer Goods

臺北市中山區民權東路三段 4 號地下一層

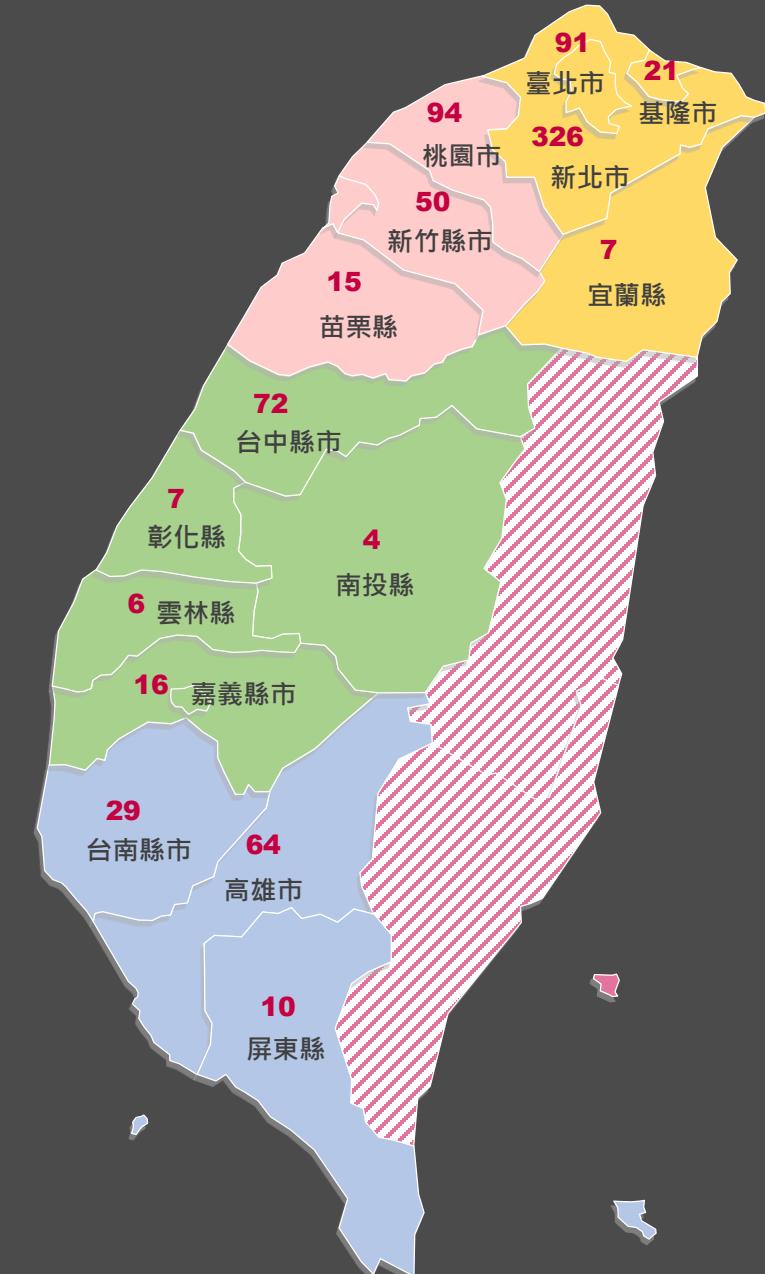
B1, No.4, Sec. 3, Minquan East Road Taipei

陳翔玢

Shiang Feng Chen

邱光隆

Kuang Lung Chiu



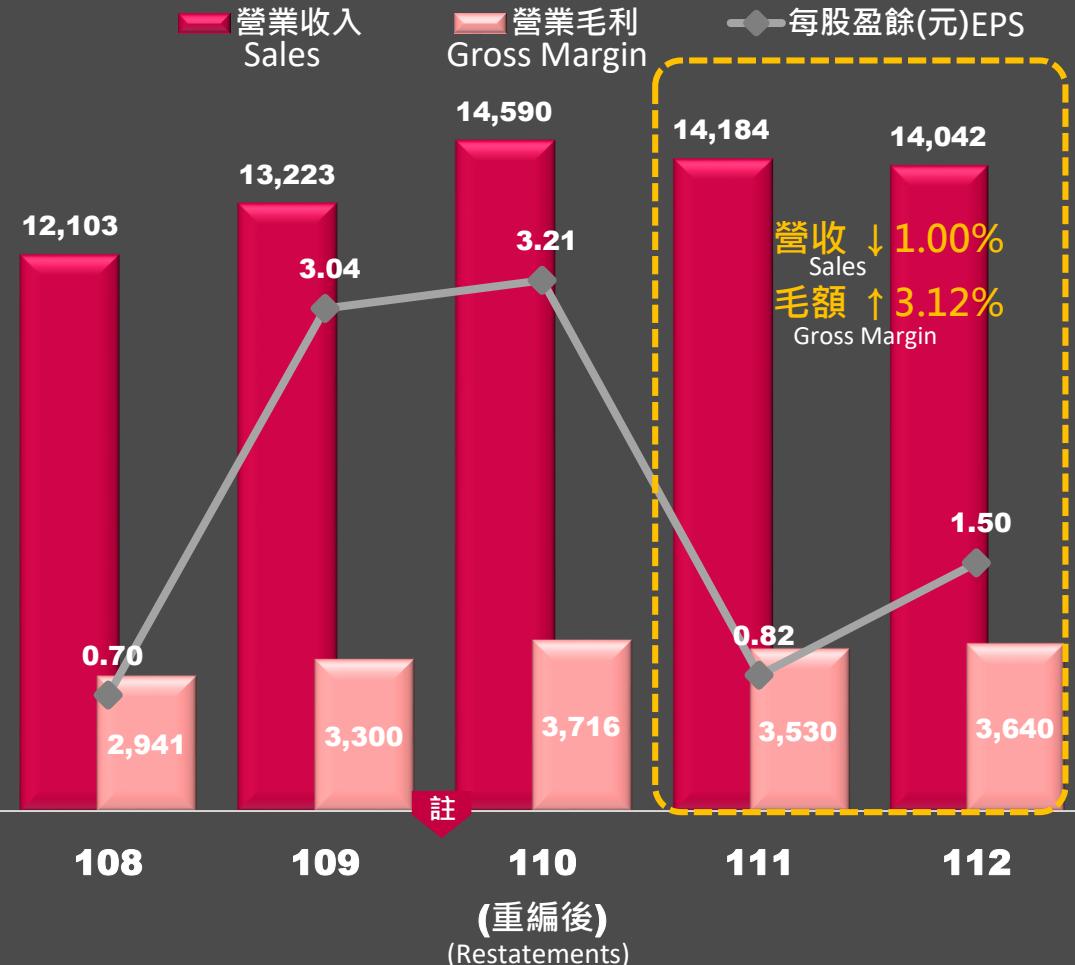
(截至113.2.29 As of Feb.29th , 2024)

全台門市數：812家

Number of stores: 812 stores

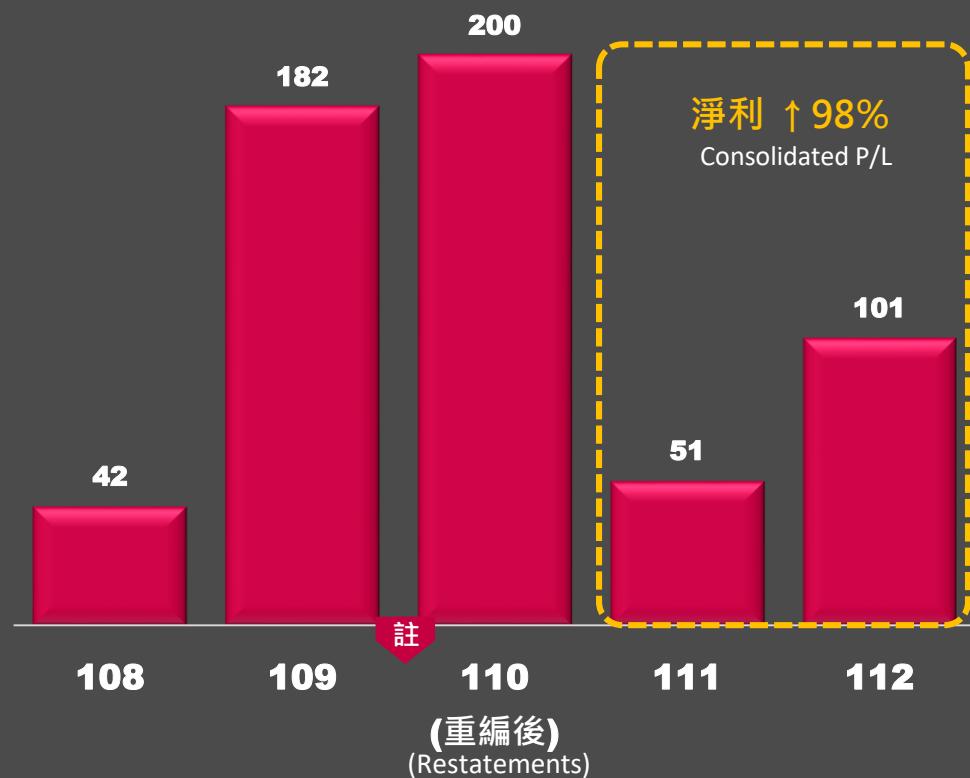
Financial Overview

單位：新台幣百萬元
(NTD \$Million)



■ 每股盈餘(元)EPS

合併淨利(歸屬於母公司業主)
Profit, attributable to owners of parent



淨利 ↑ 98%
Consolidated P/L

註：本公司於111年4月完成收購三友藥妝股份有限公司，係屬共同控制下組織重組，並視為自始合併，故重編110年同期金額。

The Company has completed the acquisition of Sanyou Drugstores. Ltd. in April, 2022.

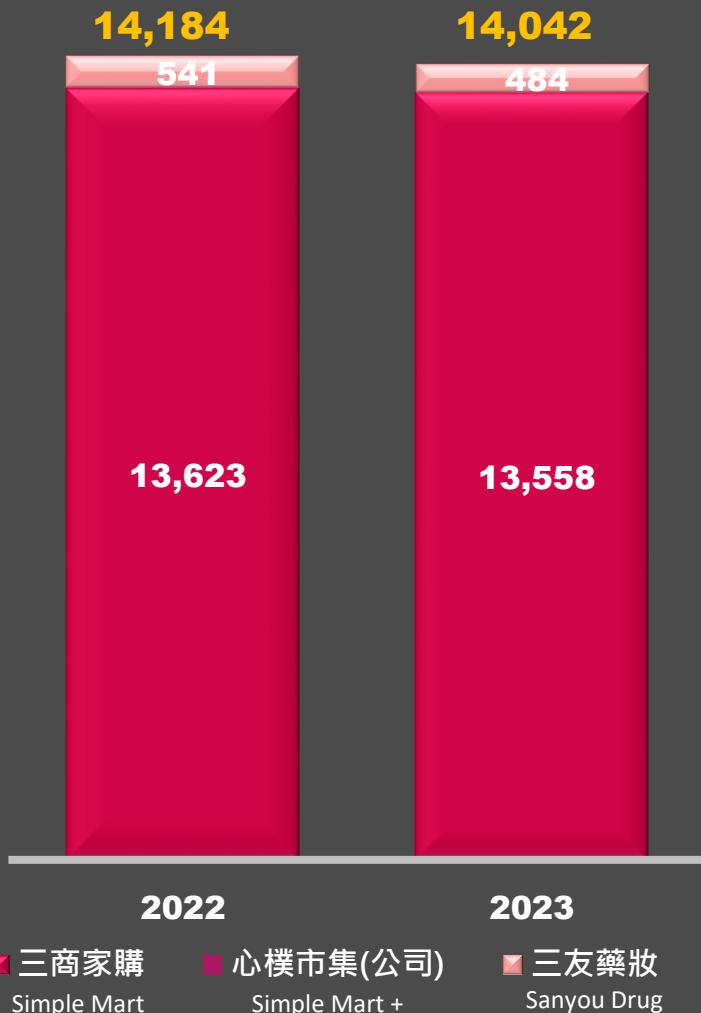
The reorganization under common control is deemed to be a merger from the beginning. Therefore, the amount for the same period was restated.

Financial Overview

單位:新台幣百萬元
(NTD \$Million)

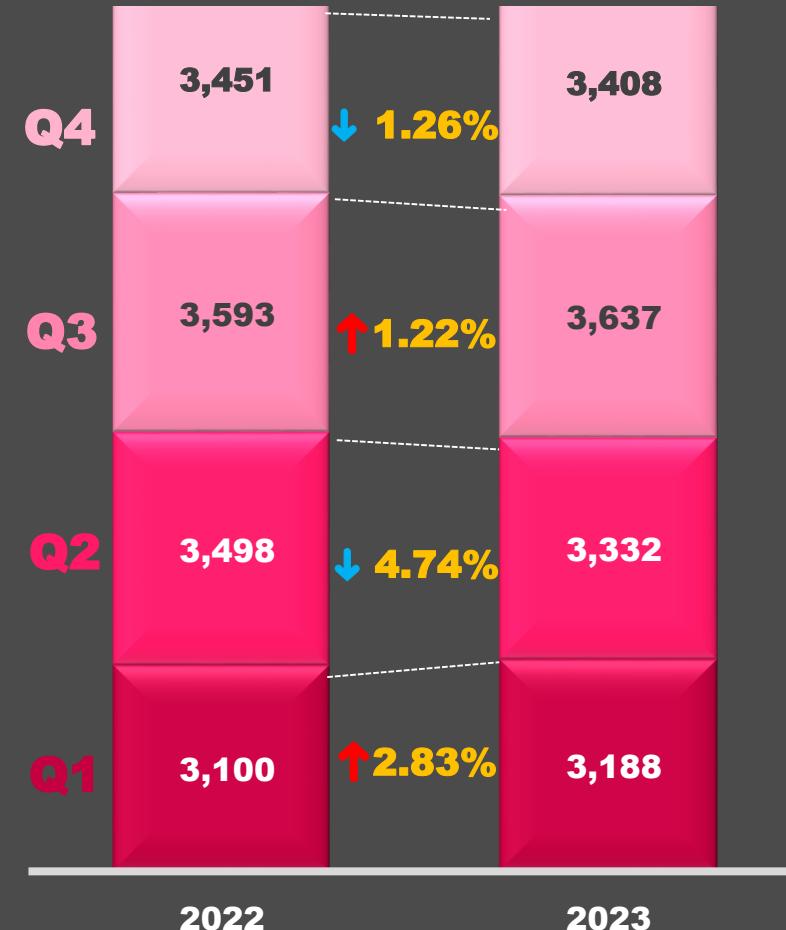
合併營業收入

Consolidated operating income



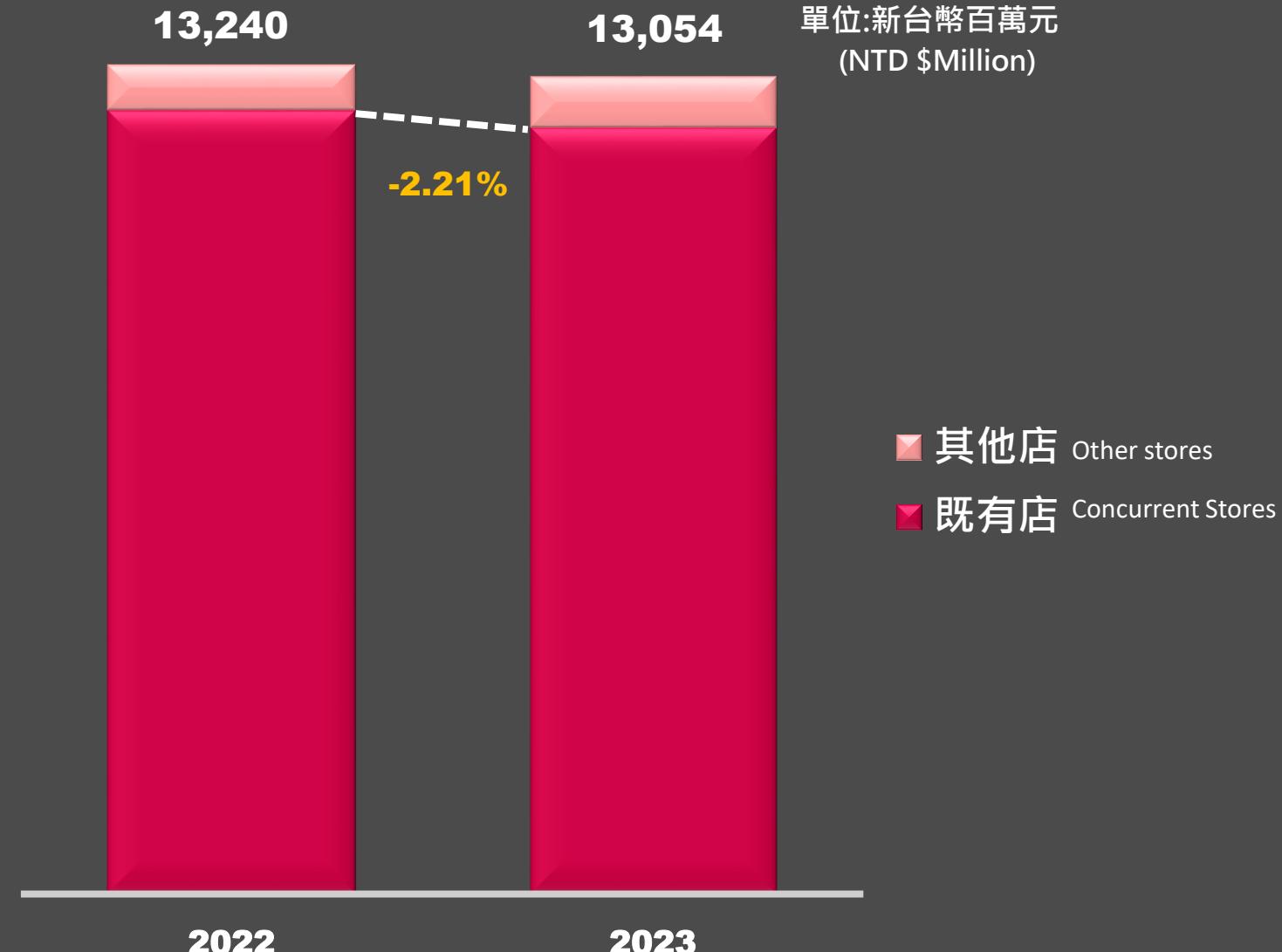
三商家購營業收入

Revenue of Simple Mart



財務概況-美廉社既有店業績

Financial Overview - Concurrent Stores

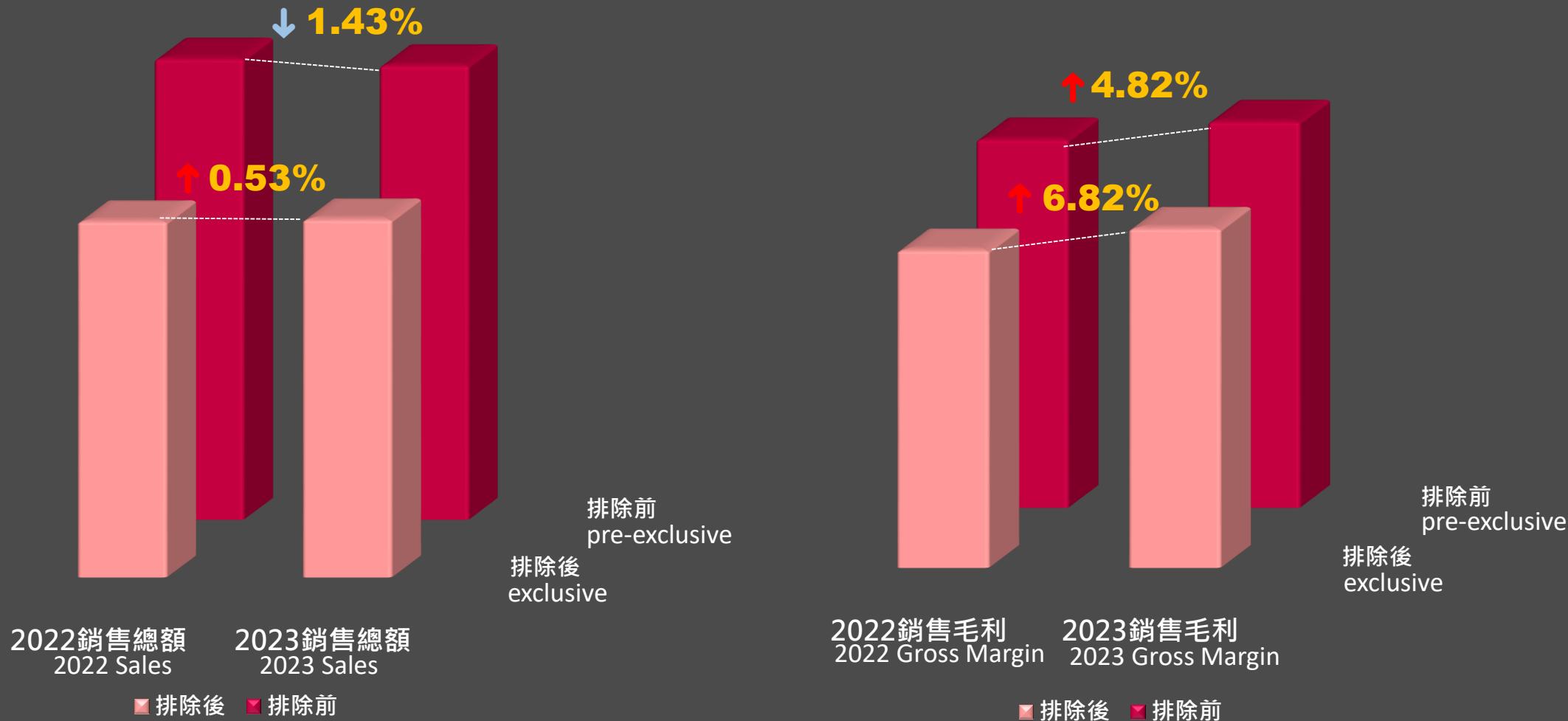


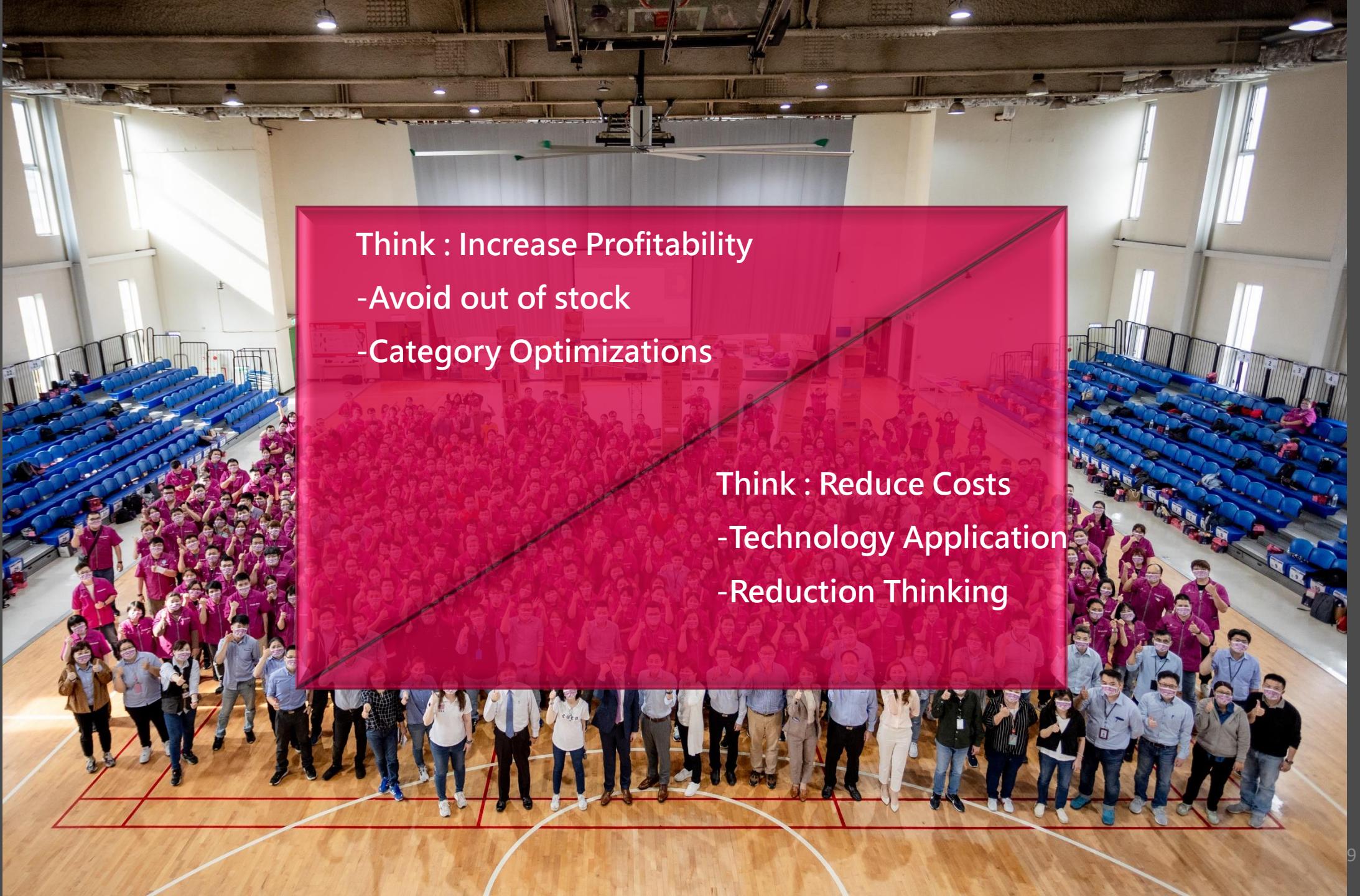


財務概況-美廉社疫情影響(全部店)

Financial Overview -Impact of Epidemic (All Stores)

單位：新台幣百萬元
(NTD \$Million)





Think : Increase Profitability

- Avoid out of stock

- Category Optimizations

Think : Reduce Costs

- Technology Application

- Reduction Thinking



When More Becomes Normal

♦Geopolitics and War

- Supply Flexibility in the Coexistence of Long and Short Chains
 - Globalization vs Localization

♦Everything is going up. Consumption is going down.

- Category adjustment or quality downgrading
 - Non-essentials vs. essentials
 - First-tier vs. second-tier commodities
- Food Safety Issue

♦When there is no room for making profit

- Cost pressure x price competitive pressure
 - Precise data management (both offense and defense must be considered)



WIR
aus der Region!
rich Rath
Kurze Wege, langer Genuss!



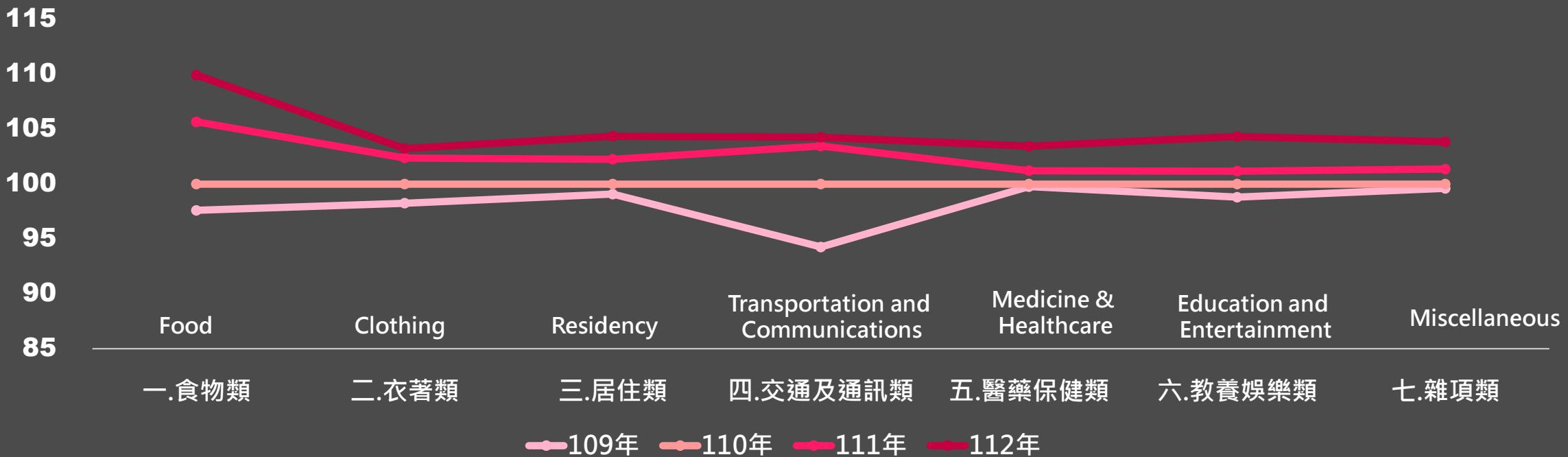
WIR AUS DER REGION
Kurze Wege, langer Genuss.

Eine unserer besonderen Stärken ist der Einkauf und der Verkauf von Schweine- und Rindfleisch, Eiern, Bier, Honig, Fleischkonserven, Milcherzeugnissen, sowie Obst und Gemüse aus der Region: Ein Netz von landwirtschaftlichen Betrieben, die aus der Nachbarschaft direkt an uns Ihre Erzeugnisse verkaufen.



消費者物價基本分類指數

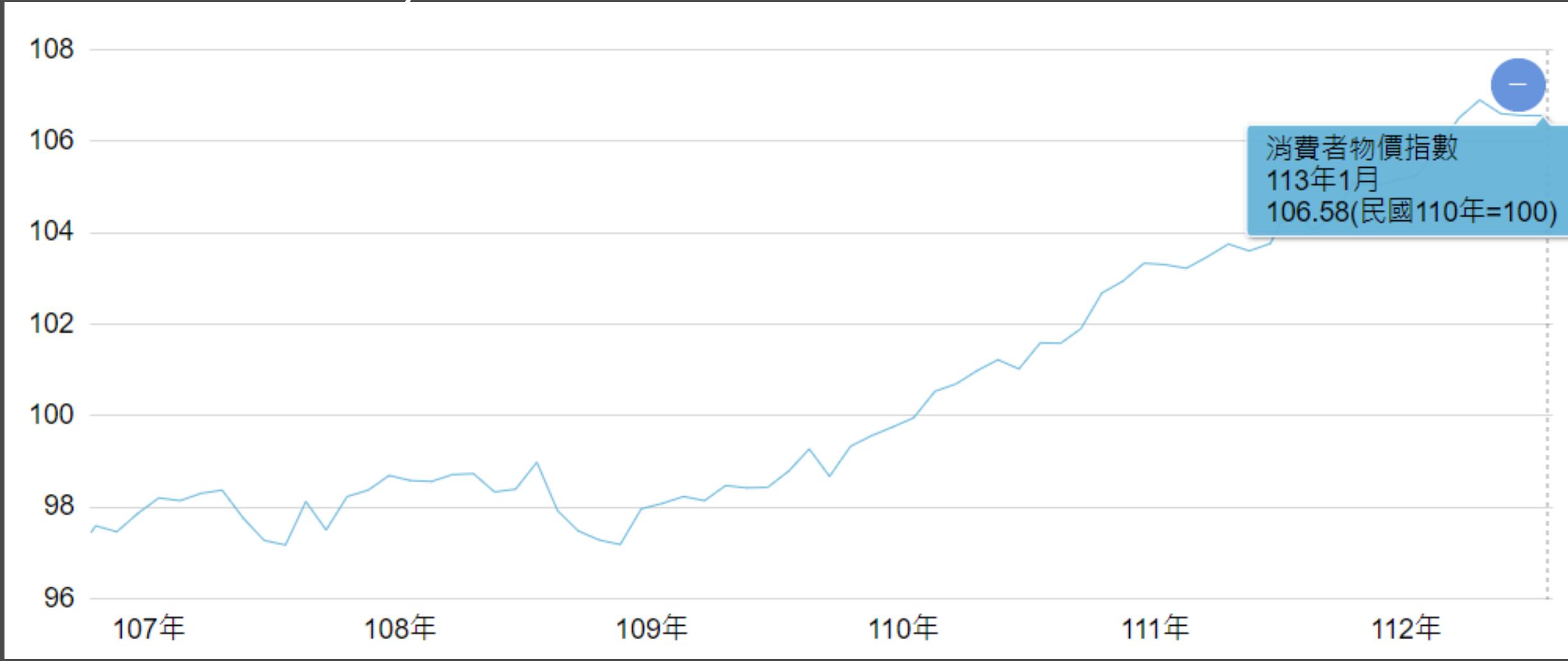
Consumer Prices Index



Basic Index of Consumer Prices								Index base period : year 110=100	
Period	Total Index	I. Food	II. Clothing	III. Residency	IV. Transportation and Communications	V. Medicine & Healthcare	VI. Education and Entertainment	VII. Miscellaneous	
109	98.07	97.61	98.26	99.09	94.27	99.77	98.81	99.61	
110	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	
111	102.95	105.66	102.38	102.26	103.46	101.22	101.18	101.37	
112	105.51	109.92	103.23	104.35	104.26	103.44	104.32	103.84	

消費者物價113年1月指數

CPI for January 2024



長短鏈並存的供應彈性 Flexibility with Long or Short Supply Chain

在地化發展台灣生產自有品牌

Develop localized production of Taiwan's own brands



全球化分散採購國別(目前向四大洲共22國採購超過三百種產品)

Globalized and decentralized sourcing (currently sourcing over 300 products from 22 countries on 4 continents)

禁酒駕 **未滿十八歲禁止飲酒**

禁酒駕 **未滿十八歲禁止飲酒**

禁酒駕 **未滿十八歲禁止飲酒**

疫情造成供應鏈溶斷的危機

Crisis of supply chain disruption caused by the epidemic



Continuous stabilization price



Continuous stabilization price

選定你的美好生活

自有品牌

單筆消費滿100元 現折10元

*活動不適用加價購商品。

心模市集 simple mart+

堅守安心實模、自主設立高標準這品原則
提供天然、安心、環境友善的實用好物

✓ 蘋果台灣豬肉生產製造
✓ 每塊含肉率高達95%

NEW! 新品

心模新竹豬肉貢丸 220g No.1204252 市價99元/包 69.

心模冷藏 巨大鮮雞蛋 920g(8入) 白蛋No.00379 白蛋No.00374 市價118元/盒 92-109.

心模冷藏 手工麻花捲 75g/包 原價12元/包 黑糖 No.1176821 市價9.5元/包 30.

心模新竹 芝士起司豆干 120g No.1204252 黑胡椒豆干 No.1204279 V.V非基改120g 紅燒豆絲干 No.1204275 黃金辣條子 No.1204281 市價48-50元/包 65.

Simple Life

簡單生活，創造日常所用，讓您品質價錢都能兼顧

Simple Life 120g 沙茶豆干
黑胡椒豆干 No.1204279 V.V非基改120g 紅燒豆絲干 No.1204275 黃金辣條子 No.1204281 市價48-50元/包 65.

Simple Life 75-100g 厚切鮭魚香絲 (安魚風味) No.1151018 家沙茶魚片 No.1127118 市價52元/包 85.

Simple Life 227g 四分片鳳梨 29.

Simple Life 120g 超柔抽取衛生紙 12. 119.

未滿十八歲禁止駕駛飲酒

心模 陳年大麴 53度 高粱酒 600ml No.1130344 市價399元/瓶 279.

心模 鮮乳優格 120g No.1106027 市價118元/瓶 18.

心模 香米 1.5kg 台東香米 (一等米) No.1160527 台東米 (一等米) No.1129147 市價169-199元/包 109-139.

V.V手工豬肉水餃 720g 蔥薑肉 No.1125947 豪華肉 No.1125944 市價139元/包 85.

V.V雞塊 600g 蔥薑肉 No.1250007 美功 No.1250006 市價118元/包 99.

V.V茶品 590ml 白式無糖綠茶 No.147936 口式無糖烏龍茶 No.147935 英式紅茶 No.147934 檸檬紅茶 No.147933 丹麥奶茶 No.147932 市價118元/包 25.

V.V爆米花 55g 無糖牛乳 No.147988 市價118元/包 25.

V.V蘇打餅 140g 薑茶 No.113314 薑茶 No.113313 市價118元/包 30.

V.V心模餅乾 45-100g 香酥餅胡蘿蔴 No.00447 香酥餅胡蘿蔴 No.00449 椒盐餅胡蘿蔴 No.00442 花旗丐胡蘿蔴 No.00443 市價118元/包 45.

V.V夾心餅 180g 椒盐餅胡蘿蔴 No.11303 奶油夾心餅 No.11302 花旗丐胡蘿蔴 No.11301 市價118元/包 66.

tgh 35-70g 麵筋 No.1053303 飼養麵筋 No.1053329 餅乾棒 No.1053311 市價118元/包 55.

持續提升選品原則

Continuous enhancement of assortment principles

高品質



① **九大不添加**：人工香料、人工色素、人工甜味劑、防腐劑、漂白劑、保色劑、結著劑、含鋁膨脹劑、殺菌劑

② **四點不添加**：基改、味精、糖精、阿斯巴甜

③ 相較為國內政府公告允用**添加物，減少94%**。

④ 成份標準高於**有機、雙潔淨、單潔淨**。

⑤ **有機**標章 有機農產品 產銷履歷 生產追溯 雙潔淨 單潔淨

⑥ **履歷**標章



臺灣農產生產追溯



臺灣農產生產追溯

好品質



① **八大不添加**：人工色素、人工甜味劑、防腐劑、漂白劑、保色劑、結著劑、含鋁膨脹劑、殺菌劑

② **三點不添加**：基改、糖精、阿斯巴甜

③ 相較為國內政府公告允用**添加物，減少85%**。

④ 選用**台灣在地食材**



⑤ **非基改**食品

⑥ **主成份高含量**的真材實料 (ex每顆含肉率高達95%)

⑦ **魅力商品** (具商品特色/其他宣稱)

讓員工薪資可以對抗物價，才能成為夥伴

We can only be partners if we can make our staff's salaries match the price of goods.

Type	Name	Job Description	2024 Monthly salaries (first half of the year)*
Convenience store	Facilitator	<ul style="list-style-type: none"> • 薪資32,500元 • 通過考核後(四個月)即晉升為店長並調整薪資為35,500元+門市績效獎金 • 積極主動、認真負責 • 具備零售服務業1年以上管理經驗 • 需早晚輪班、區域輪調 <p>● 儲備幹部</p> <ul style="list-style-type: none"> • 薪資30,000元 • 起薪29,000元, 通過考核後(2個月)即調整為上述薪資+門市績效獎金 • 早晚輪班, 依店鋪狀況排班 • 早班 06:30 ~ 15:30 • 晚班 15:00 ~ 24:00 <p>● 門市夥伴</p> <p>● 兼職夥伴</p> <ul style="list-style-type: none"> • 時薪183元起 • 每週排班至少16小時 • 營業時間內彈性排班 (依店舖需求) <p>徵才專線</p>	\$27,720
	Sales Associate		\$27,470
	Trainee Manager		\$27,470
Supermarket	Self-service		\$29,000
	North of Hsinchu	\$29,000	
	South of Miaoli	\$28,500	
		\$30,000	

*資料來源202402

Source of information



需求預測PJ概要

6家店 模擬結果

6家門市的缺貨天數都會減少，
庫存量水準也至少能夠保持現在一樣或下降

AI模型

依照商品類型特性，
挑選最合適的邏輯
(i.e. 氣象資訊、節日、
促銷訊息等)

即使當天尚未低於安庫量，
也會提早啟動下單
(會預測未來幾天的需求量)

門市庫存量上限
可彈性的設定

傳統OPL

過去6週平均銷量
(不含前2高週)
or 安庫量

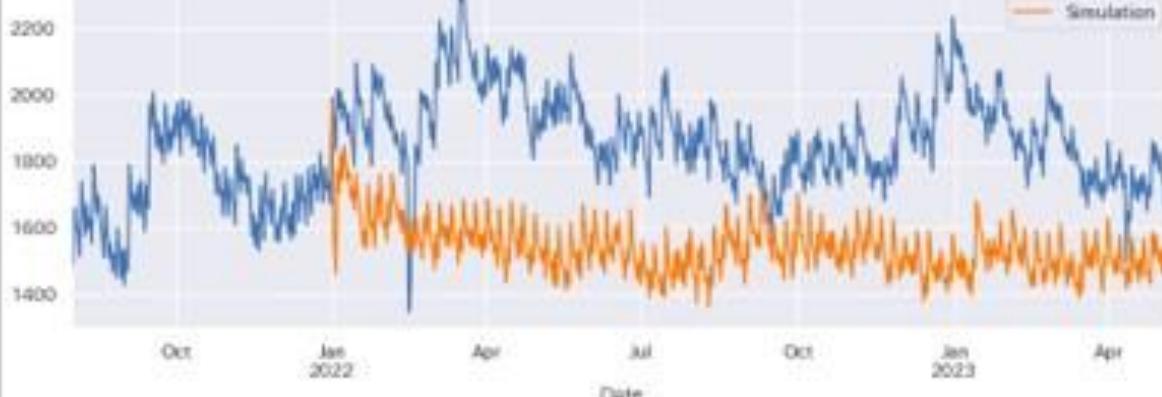
低於安庫量當天的
隔天早上會啟動OPL

2023年3月-
門市庫存量上限20天

(i.e.) 香菸TOP180SKU庫存模擬結果 @6528: 文山萬安二店

香菸總庫存量趨勢

Total Stock @6528 / sigma = 3 / face = 4



每日庫存OSKU數趨勢

Zero stock @6528



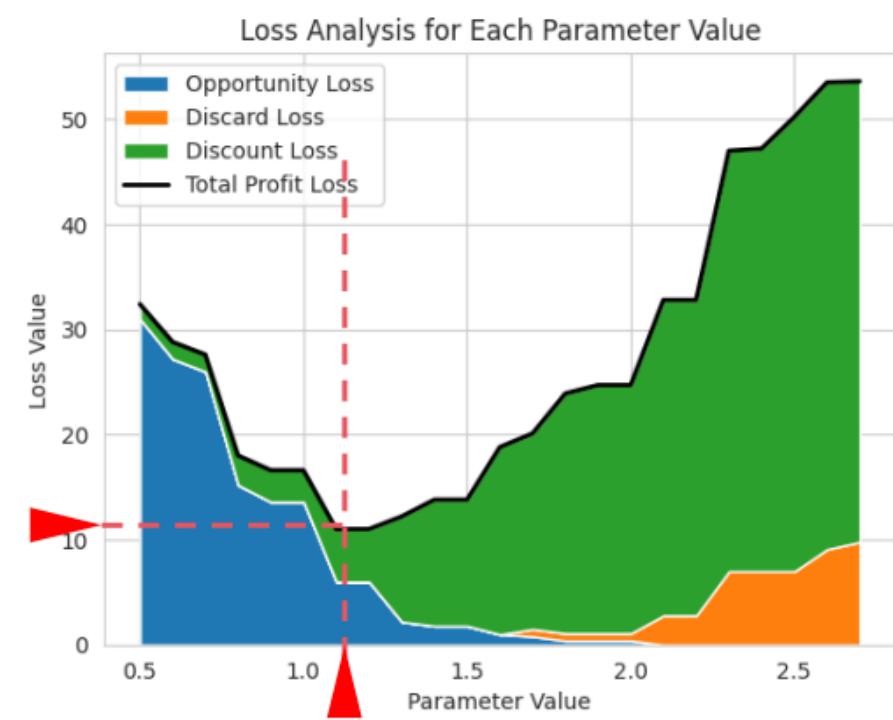


朝向全面自動化邁進

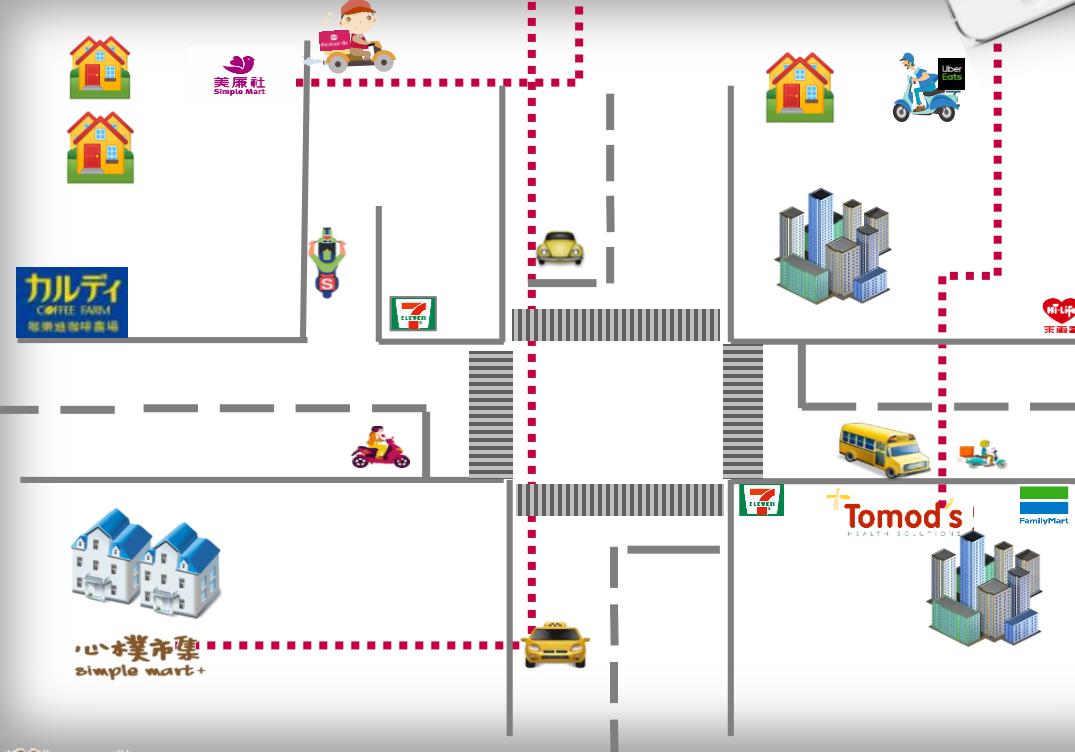
Towards Fully Automation

全面啟動OPL (Order Proposal List)

2023



1. Low- and middle-income neighborhoods are the main business districts
2. Satisfy the basic needs of families
3. Tobacco, alcohol, beverage, food



心水模市集
simple mart+

1. Middle- and upper-income neighborhoods are the main TA
2. Satisfy these families with the needs of eating
3. Organic fruits and vegetables, imported food, health care and senior citizen related products



社區鄰居的儲藏室
warehouse for Neighborhood

店取 - [Line社群
APP]

到府 - [UBER
Foodpanda]

Tomod's 特美事
HEALTH SOLUTIONS

1. Located on major transportation and near convenience stores.
2. Catering to women's personal needs (beauty from inside to outside)
3. Cosmetics, imported foods, medicines and nutritional supplements

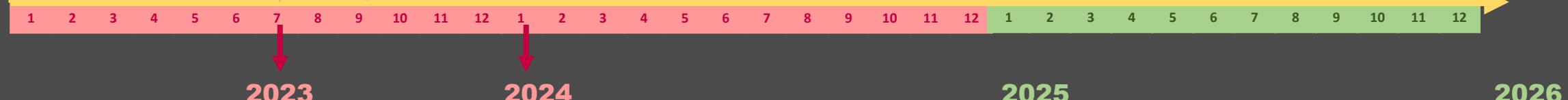


* 所有行動都要思考 E S G

Thinking of ESG before all actions

APP 串聯
全會員的 L T V

+50%



Continue with the strategy map

1. Wine cellar and pets
2. Coffee provided in all stores

Assortments Review

1. Accelerate the development of differentiated products
2. Reduce the SKU in the stores
3. Develop flexible layout modules to fulfill "regional" needs.

展開與銀髮相關的事業規劃

Developing business plans related to senior citizen

Tomod's





Enhancement of internal strength

酒窖店→51店

美特店→51店

寵物店→11店



Enhancement of internal strength

Continuous No>Returns Policy for
5 years:

Win-win situation for all parties

→
Suppliers, consumers, logistics,
SimpleMart, and Earth

Reduce 2.6 million pieces, about
3,000 tons of waste from 2020 to
2023

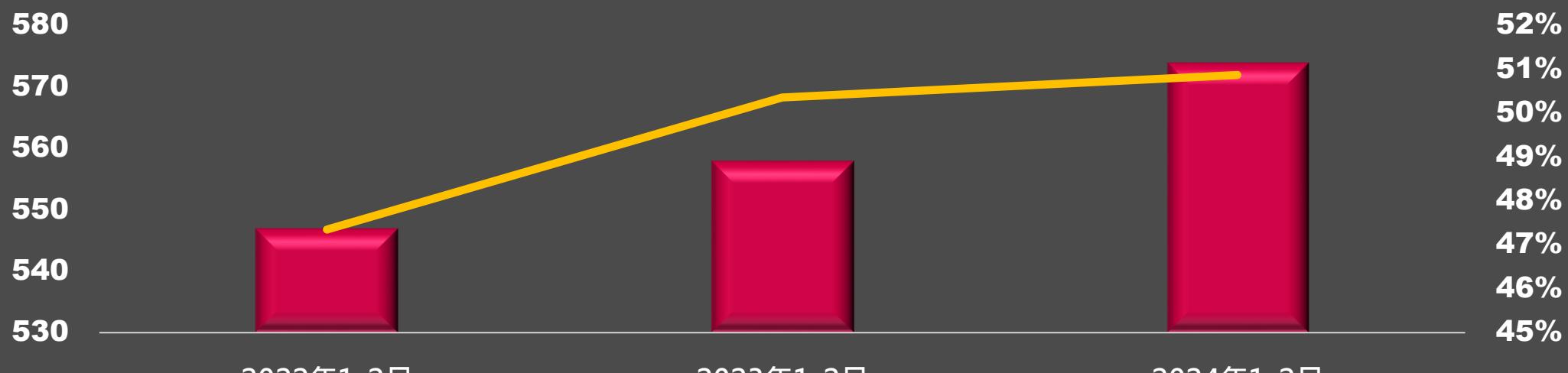
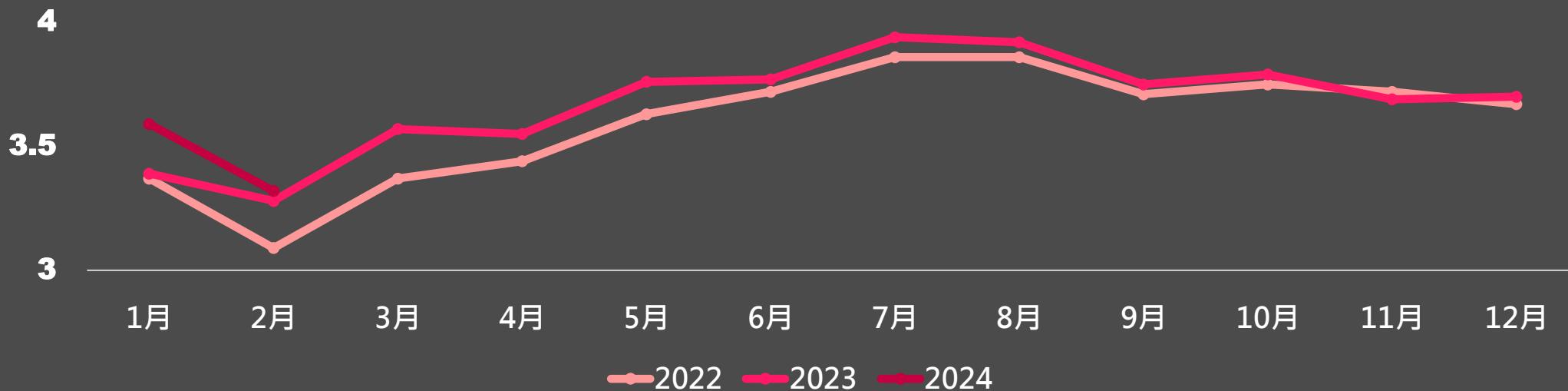




來客數成長

Growth in customer numbers

會員來店頻次 Membership Frequency

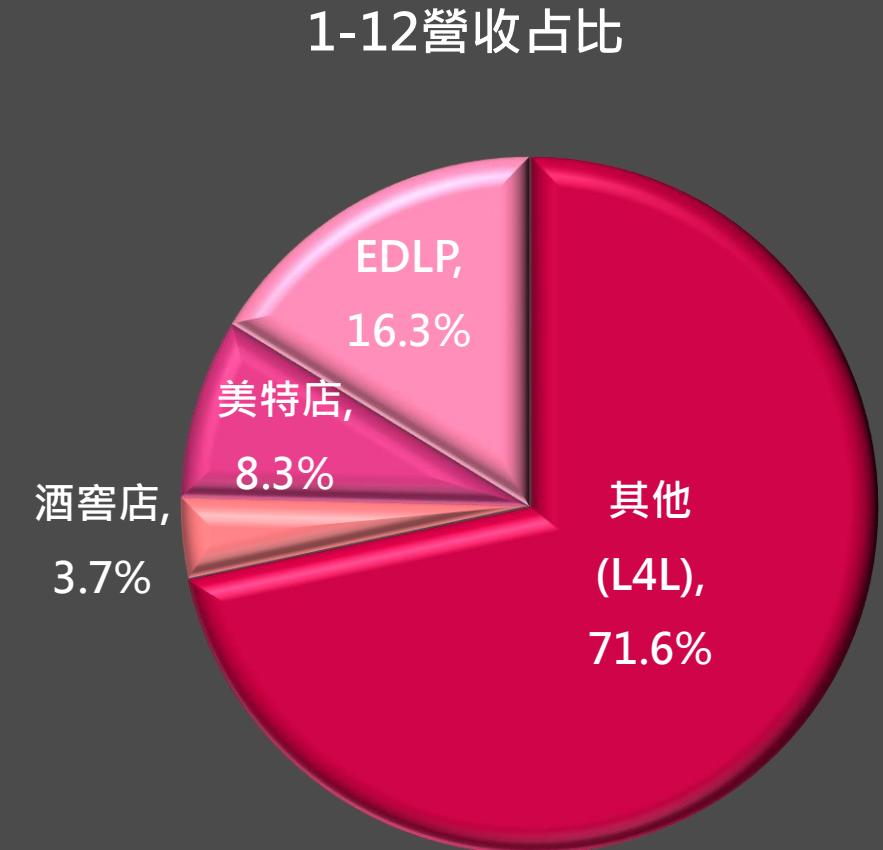
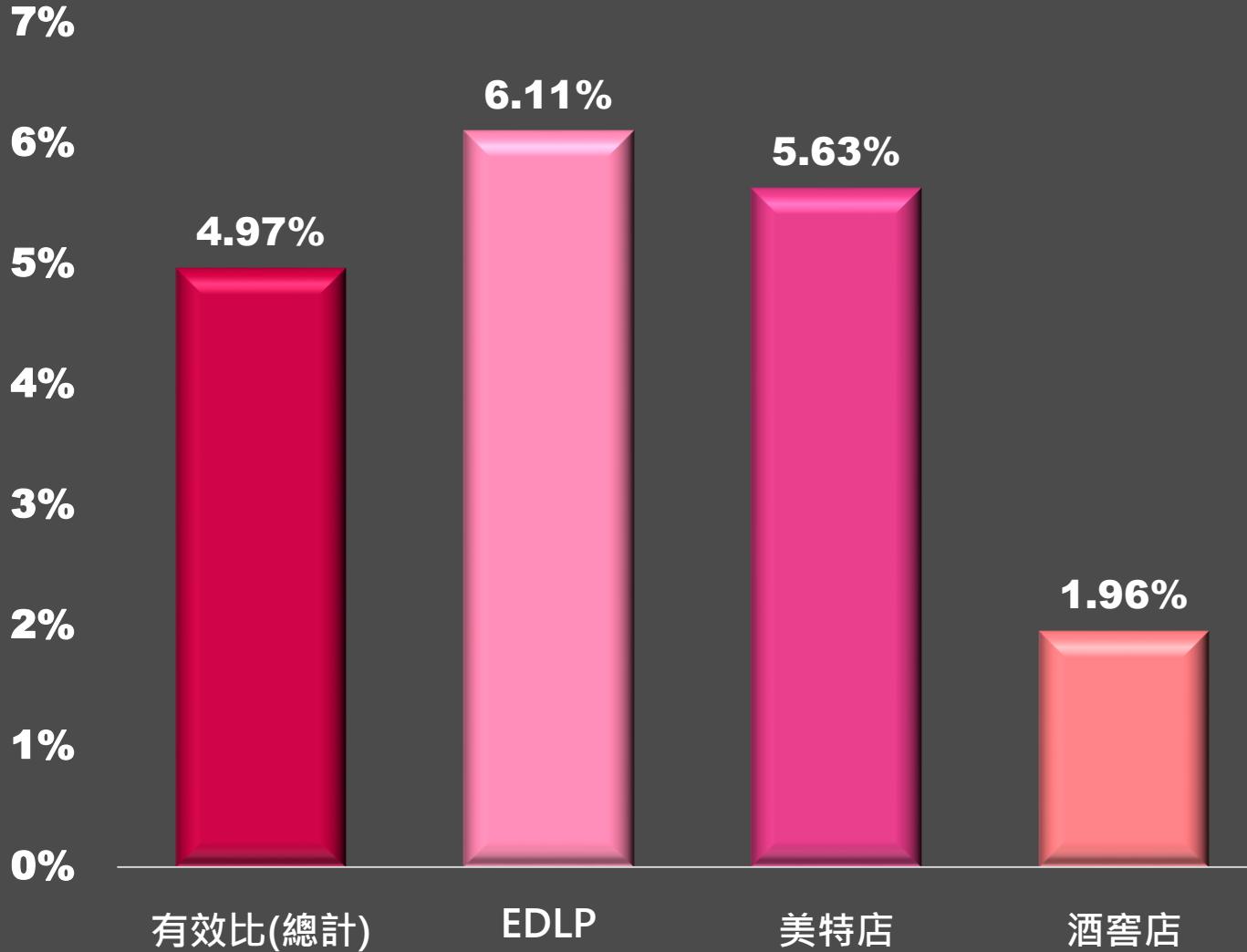


■ 總來客數 Total Customers ■ 會員來客佔比 Percentage of Member



1-12月來客數成長

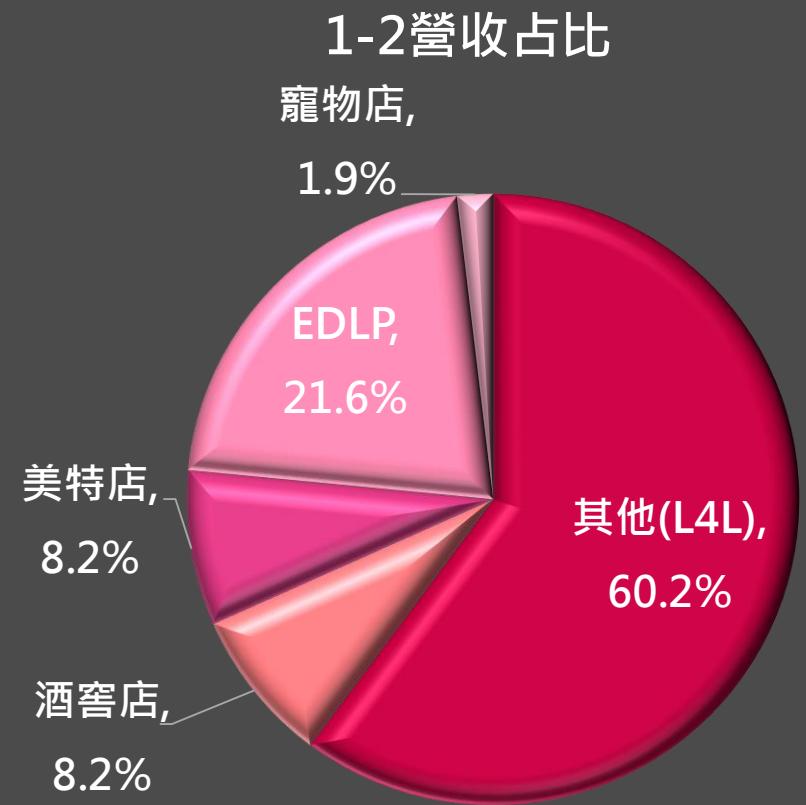
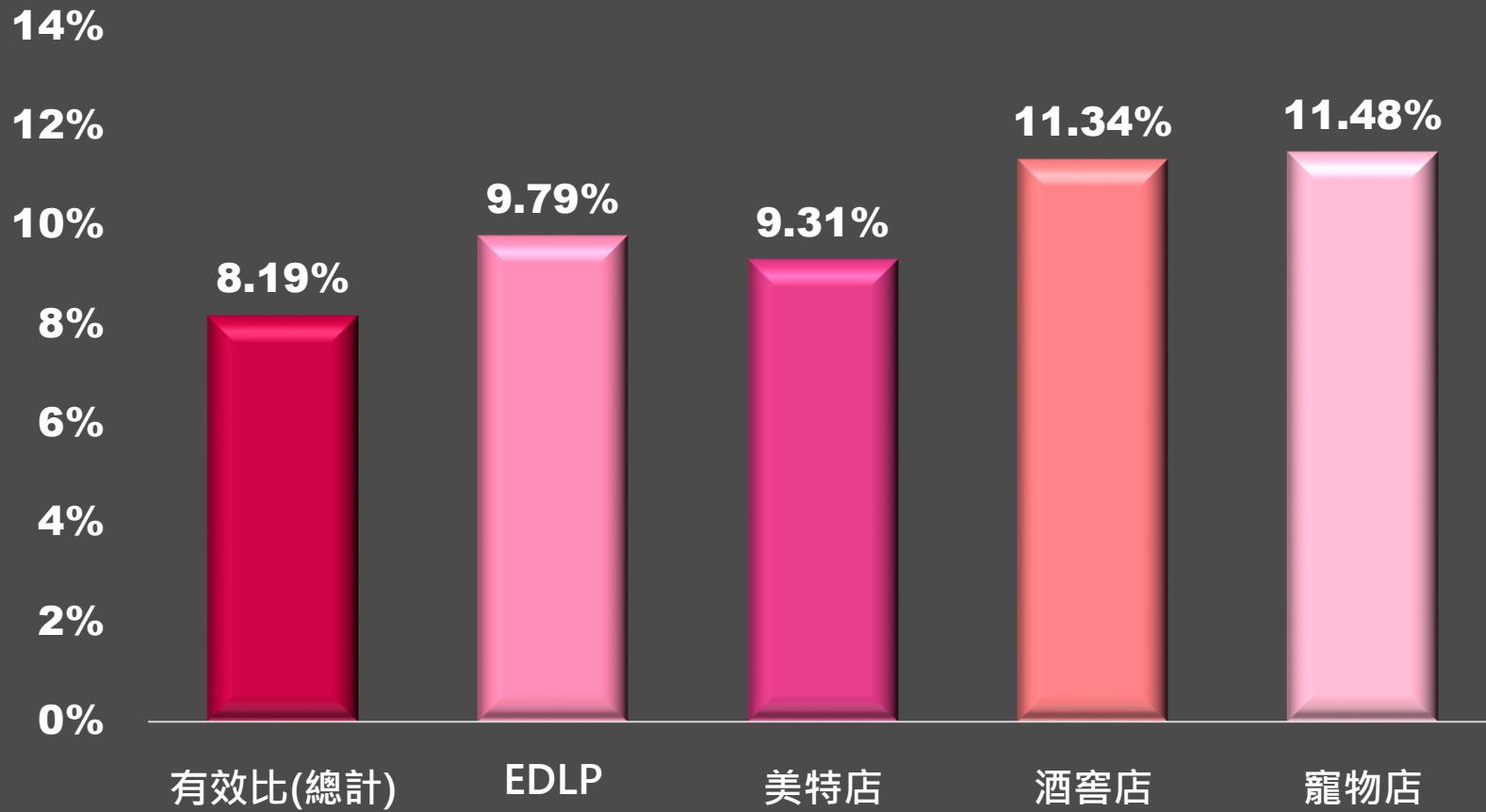
Growth in customer numbers from Jan.-Dec.





1-2月來客數成長

Growth in customer numbers from Jan.-Feb.





Carton recycle plan

recycle

980 ton
Carton

Recycling waste cartons and
reach waste reduction goals



Glass bottle recycle plan

recycle

1,656M
Glass bottle

Cooperate with environmental
protection policy,
Glass bottles recycle in any store



Saving food plan

save

14.78 ton
Gradually Expiring Items

Regular donate Gradually Expiring
Items to food bank



Momo Recycling bag

save

1,826
Recycling bag

Each Simplemart stores is
a recycled center for
Momo Recycling Bags.



Simple Mart + plastic reducing plan

collect

32,650
used paper bags

Encouraging consumers to donate
paper bags to collect points to reduce
plastic used



Simple Mart plastic saving plan

reduce

92.22%
Plastic Items

use alternative containers to reduce
91.5% plastic in egg, bread and vegetable
packing



Supply

reduce

33.68 ton
weight

Replacement containers for eggs, pastries, bread, etc. fruits and
vegetables, etc., resulting in a real reduction in the amount
of plastic used.



Energy Saving Program reduce

15.5 ton
C0₂

Energy-saving action plan
for stores (based on lighting
on 18 hours a day) Energy
savinas of 30.478 kWh



Energy Saving Program for Newly Opened Stores reduce

33.84 ton
C0₂

Reduce 2890.8 kWh of electricity
consumption in a year by
replacing to high efficiency 25W
LED lamps in a new store.



Ministry of Environment Green Spot Program

join

8,947 item

Number of public participation

Recycling of Waste Laptops

Simplemart participate in the Ministry of Environment's Green Commodity Collection Points Responding to Net Zero Green Living



Laptop Recycling Program join

6 city

Collaborated with GIGABYTE's
BYTE International on the
Recycling Program for
Abandoned Laptops in Stores



Supporting the underprivileged
2021~2023 have donated

NT\$2,614,269

2023 Charity Partner is the Women's Relief Fund, which
advocates for digital sexual violence issues; long-term
involvement in charity road races.

Small Green Power

Green Power 10,000 kWh for 1 year (2024)



1. Number of kilowatt-hours awarded (maximum amount of kilowatt-hours in a single year): 10,000 kW
2. Term: 1 year
3. Start and end year : 2024
4. Project Name: Solar Power Phase III Project (Changhua Changbin Solar Power Project), Tainan Yantian Solar Power Station
5. Purchase limit during the contract period : 10,000 kW
6. Number of T- Rec : 10

Application Information

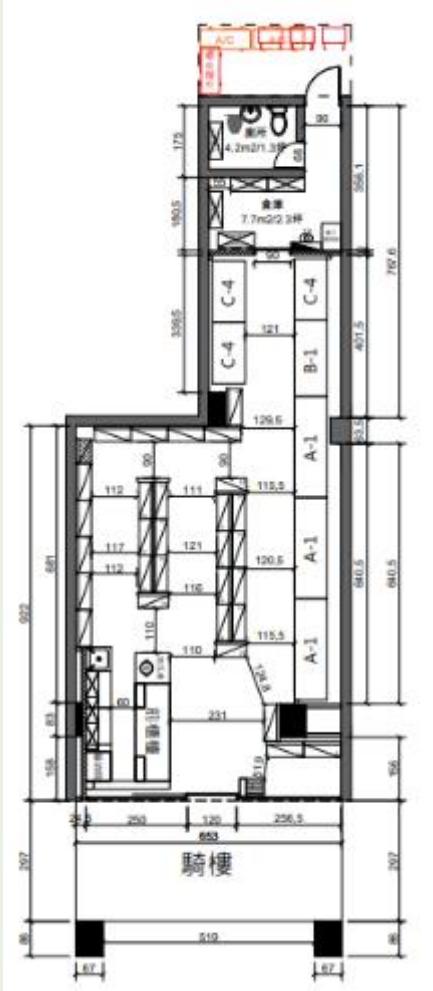
1. Apply Store : SimpleMart+ Shiwai Store
2. Estimated Maximum Annual Electricity Usage: 310,000 kW
3. Estimated Carbon Saving: 4,950 kg (Assuming using Green Power with zero CO₂)
4. Estimated green electricity share in 2024 years: 3%.
5. Current application progress: Signing completed, use green power from 2024.



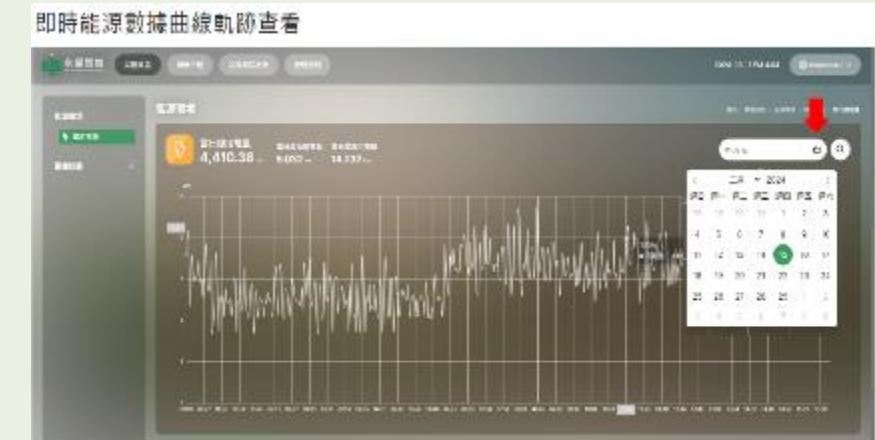


美廉社 IoT 雲端平台

Simplemart IoT Cloud Platform



Installed in the test store on 1/15,
observation is scheduled to start on
4/1.



2024

Six ESG Programs





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Q A



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